



2-3-2
COHESIVE
STRATEGY
PARTNERSHIP

3-Year Strategy & Action Plan 2020 to 2023

VISION

Working collaboratively across public and private lands, agencies, and organizations, the 2-3-2 Partnership will coordinate efforts to promote resilient landscapes that protect and improve water resources for communities and habitat for wildlife within and downstream of the 2-3-2 boundary.

MISSION

By regularly convening diverse partners, promoting coordinated and holistic planning, and elevating local efforts, the 2-3-2 Partnership aims to facilitate cooperation and information-sharing between organizations working toward landscape conservation with an emphasis on watershed resilience in southern Colorado and northern New Mexico. Partners of the 2-3-2 are committed to integrated management strategies that include wildlife, aquatic health, and communities alongside forest health and water quantity deliverables.

GOALS

Accomplish the following to secure resilient water resources for communities within and downstream of the 2-3-2 geography:

- Increase forest health and water resilience work across public/private boundaries
- Identify opportunities to advance biomass technologies, products and markets
- Elevate the work of existing collaborative efforts within the geography and develop unified messaging
- Develop a holistic, science-based approach to monitor management activity

SWOT ANALYSIS HIGHLIGHTS (CSU students, 2019) **(strengths, weaknesses, opportunities, threats)**

- Communication pathways created between organizations and individuals (S)
- Size helps to leverage funding (S)
- Involves a broad array of stakeholders (local, state, federal, private, and NGO) (S)
- Grant competition is decreased (S)
- Potential partners are missing (namely private landowners and indigenous groups) (W)
- Few paid staff (thus, limited capacity) (W)
- Organization is young and fluid (O)
- Provide excellent grant opportunities (O)
- Group can grow and expand to include wildlife organizations and indigenous groups (O)
- Lacking a clarified purpose (T)
- Not driven by an environmental emergency or a natural disaster, lacking in a sense of urgency (T)

OBJECTIVES, STRATEGIES & METRICS

I. IMPROVE FOREST HEALTH AND WATER RESOURCE RESILIENCE

Forest Health

Objective: To promote public acceptance and support the development of logistical pathways for increased application of prescribed fire and opportunities for management of wildfire across ownership boundaries.

STRATEGY	MEASURED BY	TIMELINE	COMMITTEE LEAD	MSI ROLE
Identify appropriate locations for application of managed fire	# of priority acres identified; # of acres treated with managed fire	Planning efforts in 2019-2020; opportunities for mgmt. in 2021-2022 +	<i>Fire Management & Executive Committee</i>	Coordinate identification efforts & planning activities
Apply joint fire models including Training Exchange (TREX)	# of acres treated using joint fire models; # of training events or workshops held	Annual basis, beginning 2019 +	<i>Fire Management & Executive Committee</i>	Promote efforts of Fire Mgmt committee; Support outreach efforts associated with TREX
Facilitate increased use of other tools (thinning, mastication, etc.)	# of acres treated using strategies other than fire (Rx or managed)	Annual basis, beginning 2019+	<i>Fire Management & Executive Committee</i>	Promote efforts of Fire Mgmt committee; facilitate opportunities for coordinated planning & resource sharing
Improve community understanding of forest health and Rx fire	Number of outreach and education opportunities related to Rx burn and the role of natural fire	Education and outreach, baseline monitoring in 2019, 2020; education ongoing	<i>Education/ Outreach & Executive Committee</i>	Develop and share education and outreach materials for partner use; help identify and promote key messages

Protect Water Resources

Objective: To improve the reliability and resilience of water resources for regional and downstream wildlife populations and communities, specifically in relations to impacts from wildfire

STRATEGY	MEASURED BY	TIMELINE	COMMITTEE LEAD	MSI ROLE
Reduce post-fire impacts to critical water resources	Demonstrate reduced impacts on water in the system; money spent on protection; number of structures protected	Ongoing, with priority project areas identified by March 2020; additional funding leveraged/secured by 2022	<i>Fire Management</i>	Promote current application of fire with partners

Prioritize the protection of water infrastructure	# of acres treated that reflect priority projects;	Priority planning objectives identified by March 2020;	<i>Fire Management</i>	Identify shared priority areas with partners
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Collaborative Planning Across Landscapes

Objective: To promote and facilitate collaborative planning and prioritization for landscape-scale improvements to forest health and watershed resiliency across traditional ownership boundaries.

STRATEGY	MEASURED BY	TIMELINE	COMMITTEE LEAD	MSI ROLE
Application of Potential Operational Delineations (PODS) and Fire Action Plans as Planning Tools	# of acres treated within priority geographies identified by these tools;	Planning complete by Jan. 2020	<i>Executive Committee</i>	Involve communities in review and use of outcomes of planning efforts a
Coordination of planning with State, Federal, and NGO partners	# of 2-3-2 Partnership meetings and coordination activities; shared resource list for partners	Ongoing	<i>Executive Committee</i>	Convene regular meetings; Participate in state and federal conversations; Promote and facilitate shared information from partners between meetings
Implement initial project areas that demonstrate cross-boundary work	Demonstrated impacts on water system; number of coordinated acres treated across traditional ownership boundaries; demonstrated application of adaptive management	Implementation beginning in 2020 - ongoing	<i>Executive Committee; Fire Management</i>	Coordinate efforts of managing agencies and owners
Promote holistic management strategies through integration of wildlife and other values	Demonstrated impacts on wildlife habitat; # of planning objectives that integrate multiples values	Ongoing	<i>Executive Committee; TRAM/Wildlife committee</i>	Encourage participation of wildlife experts; create opportunities for coordinated planning

II. SUPPORT BIOMASS & MARKETS

Objective: To advance industry opportunities for the sustainable utilization of forest products that facilitate treatments to improve forest health and water resource resilience.

STRATEGIES	MEASURED BY	TIMELINE	COMMITTEE LEAD	MSI ROLE
Identify & support innovative initiatives	# of proposals vetted through 2-3-2 Partners; # of efforts to support individual initiatives	Ongoing; in 2019, vet at least 5 (we've vetted at least 3 to date)	<i>Biomass & Markets</i>	Lead EC to draft and submit letters of support; lead EC to draft and support letters identifying regulatory needs/changes
Support existing industry	Increased capacity; # of operators; increased # of shifts and/or equipment purchases	Ongoing	<i>Biomass & Markets</i>	
Promote use of local wood products	Increase in # of jobs related to wood industry;	Ongoing; Support promotional/informational events	<i>Biomass & Markets</i>	Support outreach and messaging efforts

III. ELEVATE EXISTING EFFORTS AND DEVELOP UNIFIED MESSAGING

Objective: To advance key messages identified by 2-3-2 Partners, elevate the work of existing collaboratives, and garner recognition of 2-3-2 role in facilitating landscape-scale work that improves the resilience of critical water resources through forest health.

STRATEGIES	MEASURED BY	TIMELINE	COMMITTEE LEAD	MSI ROLE
Elevate the work of existing collaboratives	Local organizations and collaboratives identify 2-3-2 as a resource for support and a “megaphone” of sorts to enhance the reach of their efforts	Ongoing	<i>Education & Outreach committee</i>	Regularly outreach and check in with existing collaboratives to identify/revise goals; Work with E & O committee to promote their efforts

Provide information to regional communities about conditions on the ground	# of resources, events, workshops; audience; PSA's; website updates	Ongoing, annual goal of ## events; ## PSAs and website updates	<i>Education & Outreach</i>	Request information from partners & share pertinent information; work with EC to draft and distribute PSAs;
Provide unified messaging across the landscape about the importance of protecting water resources and the connectivity of the landscape	# of messages developed & shared; PSAs; website updates	Develop unified messaging in 2019-2020; distribution ongoing	<i>Education & Outreach</i>	Identify and share key messaging (newsletter/website) with partners; lead E & O committee (presently)
Promote and sustain 2-3-2 engagement and recognition	Partner involvement; acknowledgement of 2-3-2 roll and influence by elected officials at all levels of support	Ongoing	<i>Education & Outreach committee</i>	Work with E & O committee and EC committee to promote the work of the 2-3-2 and its partners to relevant influencers; keep a current list of 2-3-2 related accomplishments and activities

IV. DEVELOP A HOLISTIC, SCIENCE-BASED APPROACH

Objective: To promote strategies that utilize current, relevant science and scientific methodologies to prioritize adaptive management that includes values like wildlife, aquatic life, recreation, and industry.

STRATEGY	MEASURED BY	TIMELINE	COMMITTEE LEAD	MSI ROLE
Develop methodology for the evaluation of proposed projects	# of partner meetings and partner involvement;	Ongoing, with emphasis on early planning efforts 2019	<i>Executive Committee</i>	Facilitate regular review of proposed projects; Coordinate on-the-ground work with managers, district rangers, landowners
Include diversity of values in planning efforts	Demonstrate considerations/incorporation of wildlife into treatment planning;	Ongoing	<i>Executive Committee</i>	Coordinated identification of priority work areas
Utilize and promote use of most recent/relevant science	Demonstrated incorporation of latest/best science into planning processes; Common definition of	Ongoing	<i>TRAM Committee</i>	Develop cross-boundary monitoring program. Regularly evaluate and share scientific findings

	terms; strong monitoring plans for all 2-3-2 objectives; # outreach opportunities that promote good science			related to watershed health & fire; compile existing monitoring data and promote shared learning from data
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TIMELINE

How do we get there?

2020-2021

- Coordinate current mapping
- Support PODS and HVRA, and align these efforts
- Develop shared definitions of common terms (i.e., forest health, watershed health)
- Coordinate & Support CFLR & RMRI proposals
- Model watersheds
- Assess impacts and opportunities
- Develop monitoring plan (to include shared definitions)
- Develop State of the 2-3-2 reporting
- Identify funding needs & potential resources
- Provide input to state FAP

2020-2022

- Secure funding
- Promote projects to local industry
- Evaluate values in project areas
- Facilitate work on the ground
- Map work
- Update State of the 2-3-2 reporting
- Host learning and coordination opportunities (meetings, workshops, etc)

2020-2023

- Secure funding
- Assess current efforts
- Apply resources to identified gaps
- Evaluate impacts
- Update State of the 2-3-2
- Adjust strategies and monitoring as needed